Delegations to all Cabinet Members

- 1. Subject to Paragraph 2 below, to take a decision on any matter which is the responsibility of Cabinet under the Council's constitution and which falls within the Cabinet Member's portfolio (see table below for details of Cabinet Members' portfolio responsibilities) and which is not delegated to an officer(s) in the Council's Scheme of Delegation to Officers.
- 2. This delegation does not extend to decisions of the following nature:
 - Key Decisions i.e. decisions which are significant either in financial terms or in their effects on communities living or working in an area comprising two or more electoral divisions in the county area.
 - Decisions affecting more than one portfolio.
 - Decisions which the portfolio holder considers more appropriate for a full Cabinet Decision.
 - Decisions which are outside the Council's Budget or Policy Framework (if the Cabinet Member is in any doubt as to whether a decision is outside the Council's Budget or Policy Framework they should seek the advice of the Director of Corporate Services.
 - Decisions in relation to which the Cabinet Members has a Disclosable Pecuniary Interest or the taking of which by the Cabinet Member would otherwise involve a breach of the Council's Code of Conduct for Members.
 - Decisions which are unlawful or would lead to the Council acting unlawfully.
- 3. For the avoidance of doubt this delegation replaces and supersedes any previous delegations to Cabinet Members where there is any inconsistency between the two.

	Leader of the Coun	cil
Role Purpose	 To be responsible for the Council's overall vision, strategy and budget setting and monitoring. To provide clear political leadership both within and outside the County Council to help advance all of the County Council's key outcomes. To create effective internal and external relationships with key organisations both within Staffordshire, nationally and internationally. To win new resources for Staffordshire to deliver the vision of a county where big ambitions, great connections and greener living give everyone the opportunity to prosper, be healthy and happy To be accountable for the development and delivery of the county council strategies and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To appoint and hold Cabinet colleagues to account as they ensure accountability within their commissioning/service areas including that financial and operational performance in those areas meetsthe requirements of the Council's Strategic Plan, Business Plan and the Medium-Term Financial Strategy (MTFS). To hold Cabinet colleagues accountable for the delivery of the appropriate key projects/programmes including the delivery on time and budget and meet the requirements of the Strategic Plan, BusinessPlan and the MTFS. To Chair meetings of the Cabinet To represent, or appoint a representative of, the County Council on a range of outside bodies bothwithin and outside of Staffordshire. To be the County Council's representative on the Local Enterprise Partnership (LEP) In consultation with the Chief Executive, to appoint (and/or remove) officers and members (as appropriate) to act as Directors on Boards of companies of which the County Council is a member or isto be a member. 	
Key External Relationships	 Public sector bodies locally, nationally and internationally as appropriate including the LEP, Network Staffordshire, County Council's Network, Midlands Engine, Midlands Connects Board, Constellation Partnership North Midlands Manufacturing Corridor, criminal justice partners, HM Treasury and the Department for Communities & Local Government Business locally, nationally and internationally as appropriate 	
Key Internal Relationships	 Cabinet Shadow Cabinet Senior Leadership Team 	 County Treasurer County Solicitor Appropriate Scrutiny Committees
Strategic Responsibilities	 Development and implementation of Council's Strategic Plan To lead on Public Sector reform 	 Overall Property Strategy District and Town deals (strategy) Strategic HR

	Corporate Strategy and Governance	Communications
Operational Responsibilities	People [Human Resources]	
Project Responsibilities	Overseeing all key projects through Cabinet Members	

	Deputy Leader and Cabinet Member for Economy and Skills
Role Purpose	 To deputise for the Leader in his absence and to assist him at other times as agreed with the Leader To provide clear political leadership both within and outside the County Council to help advance theCounty Council's key outcomes To provide clear political leadership both within and outside the County Council to help advance theCounty Council's key outcome of everyone in Staffordshire having access to more good jobs and sharing the benefit of economic growth To lead the County Council's work on economic recovery from Covid-19 To create effective internal and external relationships with the organisations listed below to helpadvance the outcome. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial andoperational performance in those areas meets the requirements of the Strategic Plan, Business Planand the MTFS. To be accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To be the County Council's representative on the Midlands Connect Steering Group To be the County Council's Principal Director to the Board of West Midlands Rail Limited In order to effectively discharge the Council's agenda, this Cabinet Member will work, as appropriate, with all Cabinet colleagues
Key External Relationships	 Stoke on Trent and Staffordshire Local Enterprise Partnership and other surrounding LEPs and economic partnerships (e.g. Sector Groups, Combined Authorities etc.) BT & other Digital Providers Chambers of Commerce Federation of Small Businesses Businesses across Staffordshire

	 Department for Business, Energy and Industrial Strategy; Department for Works andPensions; MHCLG, DFE; ESFA Staffordshire Business & Environment Network [SBEN] Schools, colleges and universities National Careers Service HS2 Ltd 	 Stoke on Trent City Council District & Borough Councils Surrounding local planning authorities
Key Internal Relationships	 Director for Economy, Infrastructure and Skills Assistant Director for Business and Enterprise Assistant Director Skills and Employability 	 Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s Cabinet SLT
Strategic Responsibilities	 Development and implementation of Council's Economic Development Strategy including Economic Recovery Tourism strategy Strategic Planning including Strategic Infrastructure Plan, Digital Infrastructure Plan and Local Plans Economic Strategy for 5G 	 HS2 Rail devolution County Farms Development and implementation of Council's Learning and Skills strategies Statutory duties for Adult and Community Learning Apprenticeships
Operational Responsibilities	 Economic Development & Regeneration Business Support Inward Investment Delivery of major/economic infrastructure projects (eg: i54 extension; SWAR) 	 Tourism Enterprise Units including County Farms Commissioning and delivery of adult skills Statutory duties for the commissioning of careers guidance for Staffordshire's young people and ensuring 16-18 year olds get a place in education and training
Project Responsibilities	 Economic Growth Economic recovery from Covid-19	

	Cabinet Member for Health	and Care
Role Purpose	 Council's key priorities, in particular the County Cou To create effective external and internal relationship To be politically accountable for the strategic responsified for the operational responsive effectively on behalf of the Council. To be politically accountable for the operational responsive requirements of the Corporate Plan and the MTFS. To be politically accountable for the project responsive requirements of the Corporate Plan and the MTFS. In order to effectively discharge the role, the Cabinet Members. 	os with the organisations and individuals listed below. Insibilities listed below and ensure that these are delivered Iponsibilities listed below and ensure these meet the Ibilities programmes and to ensure that these meet the
Key External Relationships	Department of Health UK Health Security Agency (UKHSA) NHS organisations Care Quality Commission District and Borough Councils Health and care service providers	 Safeguarding Adults Board Healthwatch Staffordshire
Key Internal Relationships	 Director of Health and Care and Assistant Directors Deputy Chief Executive and Director of Families and Communities 	 Cabinet Support Member for Public Health and Integrated Care Appropriate scrutiny committees
Strategic Responsibilities	 Health protection and health improvement in line with Health and Social Care Act 2012 Adult social services in line with Care Act 2014 Mental health Act 1983 Integration of Council Health and Care functions with the NHS 	
Operational Responsibilities	 Adult social care assessment and case management Safeguarding adults Deprivation of Liberty Safeguards Occupational therapy 	 Brokerage Care provider quality improvement and assurance Care market commissioning Development and implementation of care and support strategies and plans for individual client groups
Project Responsibilities	Health and Care Transformation Programme	

	Cabinet Member for Environment, Infrastru	cture and Climate Change
Role Purpose	 To provide clear political leadership both within and outside the County Council to help advance theCounty Council's vision of great connections, greener living and a priority to invest in sustainable infrastructure for growing communities To create effective internal and external relationships with the organisations listed below to helpadvance the outcomes. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial andoperational performance in those areas meets the requirements of the Strategic Plan, Business Planand the MTFS. 	
		cts/programmes listed below and to ensure that these are ments of the Strategic Plan, BusinessPlan and the MTFS.
Key External Relationships	 Staffordshire Business & Environment Network [SBEN] Key SCC Commercial Suppliers & Partners Environment Agency Flood Alleviation Group DEFRA Canals and Rivers Trust 	 Midlands Energy Hub Joint Waste Management Board Utilities and other infrastructure providers [including Seven Trent]
Key Internal Relationships	 Director for Economy, Infrastructure and Skills Assistant Director for Connectivity and Sustainability Assistant Director for Business and Enterprise 	 Appropriate Shadow Cabinet member(s) Appropriate Scrutiny Committees
Strategic Responsibilities	 Sustainability Strategies for Staffordshire and Staffordshire County Council County Council Climate Emergency Action Plan Ensuring other Cabinet Member portfolios contribute to SCC Climate Targets 	 Initiating and developing proposals/bids/projects for new infrastructure Delivery of Digital Infrastructure Non-Commercial Superfast Broadband Delivery and Market Encouragement

	 Championing Sustainable Development Goals including poverty, inequality, climate, environmental degradation and prosperity Interpreting international and national sustainability issues into local context Flood Risk Management 	 Minerals and Waste Planning Policy Planning and delivering green and blue infrastructure
Operational Responsibilities	 Monitoring and Review of SCC's Sustainability Strategy Delivery of SCC Climate Emergency Action Plan Assess emerging sustainable legislation Providing a link between the authority and the SBEN community Energy including new green energy solutions and infrastructure 	 Support development of Strategic Infrastructure Plan, Digital Infrastructure Planand Local Plans. Biomass Fuels Business Flood Risk Management Support the Cabinet Member for Highways and Transport in the development of sustainable Transport Strategies. Canal and Rivers Trust (including Chasewater)
Project Responsibilities	Climate Emergency Action PlanAir Aware	

	Cabinet Member for Comme	rcial Matters
Role Purpose	 To provide clear political leadership both within and outside the County Council ensure that the CountyCouncil's commercial arrangements and relationships deliver maximum benefit to Staffordshire and itscommunities. To create effective internal and external relationships with the organisations listed below to helpadvance the outcome. To be accountable for the development and delivery of the strategies listed below and to ensure that those strategies are able to meet the outcomes required by the Council and Cabinet. To be accountable for the commissioning/service areas listed below and to ensure that financial andoperational performance in those areas meets the requirements of the Strategic Plan, Business Planand the MTFS. To ensure that the Council has effective contract management arrangements in place and to overseethe performance and delivery by the Council's major contractors To develop Commercial Strategies to generate new income streams for the County Council To be accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. To ensure the management of the Council's property portfolio to generate the necessary capital receipts and revenue returns to support the Council's MTFS and that it contributes effectively to thedelivery of the Council's outcomes. 	
Key External Relationships	District Town & Parish CouncilsProviders such as Veolia, Biffa,	AmeyEntrust (contractual)
Key Internal Relationships	 Director for Economy, Infrastructure and Skills Assistant Director for Connectivity and Sustainability Assistant Director for Highways and Built County 	 Director for Corporate Services Assistant Director for Commercial and Assets Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	NexxusI+ contract managementHanford Contract	 W2R contract HWRC contract Waste Management Policy & Strategy
Operational Responsibilities	ProcurementICTProperty	Delivery of Waste Disposal arrangements

Project	
Responsibilities	

	Cabinet Member for Highways a	and Transport
Role Purpose	 Council's key outcome of everyone in Staffordshire benefits of economic growth. To create effective internal and external relationship the outcome. To be accountable for the development and delivery strategies are able to meet the outcomes required be to be accountable for the commissioning/service are performance in those areas meets the requirements To be accountable for the delivery of the key project 	os with the organisations listed below to helpadvance of the strategies listed below and to ensure that those of the Council and Cabinet. eas listed below and to ensure that financial and operational
Key External Relationships	 Department for Transport Highways Agency Environment Agency HS2 Ltd Network Rail Flood Alleviation 	 Bus operating companies Community Transport Operators District, Town & Parish Councils Amey Staffordshire and Stoke on Trent Safer Roads Partnership
Key Internal Relationships	 Director for Economy, Infrastructure and Skills Assistant Director for Highways and the Built County Assistant Director for Connectivity and Sustainability 	 Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	 Development and implementation of the Council's Highway Infrastructure Asset Management Plan (HiAMP) Development and implementation of Council's Transport Strategies in conjunction with Cabinet Members for Economy and Skills andthe Cabinet Member for Environment, Infrastructure and Climate Change on HS2, Future Mobility, Freight and Active Travel 	 Infrastructure+ governance Road Safety New roads infrastructure

Operational Responsibilities	 Delivery of new highways and transport infrastructure projects including major schemes such as SWAR All Highways & Transport operational issues, including Infrastructure+ partnership School Crossing Patrols HS2 impact on local highways 	 Local transport operations including buses, community transport and active travel Highways Planning Street Lighting and Signals Parking Road Safety
Project Responsibilities	 Delivery of transport infrastructure projects including major schemes such as SWAR North Staffordshire Clean Air Zone 	

	Cabinet Member for Finance 8	& Resources
Role Purpose	 Pledge to deliver value for money for residents and To be accountable for the development and deliver strategies are able to meet the outcomes required be accountable for the commissioning/service are performance in those areas meets the requirements. To be accountable for the delivery of the key project delivered on time and budget and meet the requirements. To assist the Leader in holding Cabinet colleagues commissioning/service areas in respect of financial Plan, Business Plan and the Medium Term Financial. To assist the Leader in holding Cabinet colleagues. 	ery of the strategies listed below and to ensure thatthose by the Council and Cabinet. eas listed below and to ensure that financial andoperational is of the Strategic Plan, Business Planand the MTFS. ets/programmes listed below and to ensure that these are ments of the Strategic Plan, BusinessPlan and the MTFS. to account as they ensure accountability within their performance, meeting the requirements of the Strategic al Strategy (MTFS).
Key External Relationships	 District & Borough Councils [finance and corporate matters] HM Treasury, Department for Communities & Local Government 	Entrust (shareholder)
Key Internal Relationships	 Director for Corporate Services County Treasurer County Solicitor Assistant Director for People Assistant Director for Business and Support Assurance 	 Assistant Director Strategy, Public Health and Protection Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	Assist with the development and implementation of the Strategic Plan	Business Plan and MTFSEqualities
Operational Responsibilities	FinanceCyber Security	 Law and Democracy Business Support and Assurance Strategy
Project Responsibilities	Digital [within the County Council]	

Cabinet Member for Communities and Culture		
Role Purpose	 Council's key outcome of everyone in Staffordshire community To create effective internal and external relationship the outcome. To be accountable for the development and deliver strategies are able to meet the outcomes required left. To be accountable for the commissioning/service are performance in those areas meets the requirements. To be accountable for the delivery of the key project. 	os with the organisations listed below to helpadvance y of the strategies listed below and to ensure that those by the Council and Cabinet. reas listed below and to ensure that financial andoperational s of the Strategic Plan, Business Planand the MTFS. ets/programmes listed below and to ensure that these are nents of the Strategic Plan, Business Plan and the MTFS.
Key External Relationships	 Department for Environment, Food and Rural Affairs Department for Culture, Media and Sport Natural England Home Office West Midlands Migration Partnership Rural special interest groups Staffordshire and Stoke-on-Trent Archive Service District and Town deals (People Helping People element) 	 Stoke on Trent City Council, District & Borough Council [community and rural matters] Town & Parish Councils Community Council for Staffordshire Other voluntary sector organisations Police, Fire and Crime Commissioner (workingwith the Cabinet Member for Children and Young People); Staffordshire Police; Staffordshire Fire & Rescue Service; Probation and Courts' Service
Key Internal Relationships	Deputy Chief Executive and Director for Families and Communities Director for Economy, Infrastructure and Skills	 Community Cabinet Support Members Appropriate shadow cabinet member/s Appropriate scrutiny committee/s

Strategic Responsibilities	 Communities Culture and heritage including libraries Voluntary, Community and Social Enterprise contract Sports Strategy 	 Chasewater Rights of Way Rural Strategies Arts and Archives Community safety including domestic abuse (working with the Cabinet Member for Childrenand Young People)
Operational Responsibilities	 Community leadership, engagement and development Community safety [including domestic abuse] Resettlement Scheme Culture and Heritage including Libraries, Artsand Museums Country Parks 	 Cannock Chase AONB Trading Standards Scientific Services Voluntary, Community and Social Enterprise contracts
Project Responsibilities	People Helping People	

	Cabinet Member for Children and	l Young People
Role Purpose	 relating to Children and Young People To provide clear political leadership both within and Council's key priority to support more families and c support the needs of children and young people in r To create effective internal and external relationship the outcome. To be accountable for the development and delivery strategies are able to meet the outcomes required b To be accountable for the commissioning/service are performance in those areas meets the requirements To be accountable for the delivery of the key project delivered on time and budget and meet the requirements To Chair the Children's Improvement Board To be the Council's main representative on the Local Parenting Panel, to represent the needs of children 	of the strategies listed below and to ensure that those by the Council and Cabinet. eas listed below and to ensure and and operational
Key External Relationships	 Department for Education Ministry of Housing, Communities and Local Government OfSTED 	 Safer Staffordshire Board Child care providers Voluntary sector organisations
Key Internal Relationships	 Deputy Chief Executive and Director of Familyand Communities 	Appropriate Shadow Cabinet member/sAppropriate scrutiny committee/s
Strategic Responsibilities	 Development and implementation of Council's Children's & Youth Strategies Development and implementation of all age disability strategy [with Cabinet Member for Health, Care and Wellbeing in respect of adults] 	 Early help including Earned autonomy Children with Learning Difficulties Children with Physical Disabilities

	Children and Young People's Mental Health Strategy	
Operational Responsibilities	 All Services for Children and Families including Commissioning of Disability Servicesfor Children, Family Support, Entrust Early Years, Advocacy Safeguarding Children in our care The Families Health and Wellbeing Service 	 Corporate Parenting Children's Centres Statutory duties for Early Education and Childcare, including sufficiency
Project Responsibilities	Families and Children's System	Free Childcare Scheme

	Cabinet Member for Educat	ion (and SEND)
Role Purpose	 To provide clear political leadership both within and outside the County Council to help advance theCounty Council's outcomes through the priority of improving education and training so that lifelong learning offers everyone the opportunity to succeed. Creating effective internal and external relationships with the organisations listed below to helpadvance the outcomes. To be accountable for the development and delivery of the strategies listed below and ensuring thatthose strategies are able to meet the outcomes required by the Council and Cabinet. Being accountable for the commissioning/service areas listed below and to ensure that financial andoperational performance in those areas meets the requirements of the Strategic Plan, Business Planand the MTFS. Being accountable for the delivery of the key projects/programmes listed below and to ensure that these are delivered on time and budget and meet the requirements of the Strategic Plan, Business Plan and the MTFS. Being the Council's main representative on the Education Trust Board. To be a member of the Children's Improvement Board To attend the Schools Forum This portfolio includes Special Educational Needs and Disability	
Key External Relationships	 Department for Education OfSTED National Careers Service Skills Funding Agency Education Funding Agency Department for Business Innovation and Skills 	 Local Enterprise Partnership and the Staffordshire Education and Skills PartnershipTrust Schools Private & Voluntary sector education providers Entrust [attainment and improvement] Regional Schools Commissioner Further Education Colleges Universities

Key Internal Relationships	 Director for Families and Communities Director for Economy, Infrastructure and Skills 	 Cabinet member for Children and Young People Cabinet member for Economy and Skills Appropriate Shadow Cabinet member/s Appropriate scrutiny committee/s
Strategic Responsibilities	Home to School Transport PolicyEducation and Skills Strategy	
Operational Responsibilities	 All Learning related functions, including LEA responsibilities Education & School Improvement SEND 	 Commissioning of Entrust. Mainstream and SEND Home to School Transport Operations
Project	SEND Transformation [within Children's	
Responsibilities	Transformation]	

	Cabinet Support Member for Public Health and Integrated Care		
Role Purpose	 the County Council to help advance the County Countries to inspire healthy independent living. To create effective external and internal relationshing. To be accountable to the Cabinet Member for Health ensure that these are delivered effectively on behalf to be accountable to the Cabinet Member for Health elisted below and ensure these meet the requirement. To co-chair of the Staffordshire Health & Wellbein in the work of the Board. 	alth and Care for the operational and project responsibilities ents of the Corporate Plan and the MTFS. g Board and ensure that the views of the Council are influential h Integration will assist the Cabinet Member for Health and	
Key External Relationships	 Department of Health UK Health Security Agency (UKHSA) NHS organisations District and Borough Councils 	 Health and care service providers Safeguarding Adults Board Healthwatch Staffordshire 	
Key Internal Relationships	 Director of Health and Care Deputy Chief Executive and Director of Families and Communities 	 Cabinet Member for Health and Care Appropriate scrutiny committees 	
Strategic Responsibilities	 Health protection and health improvement in line with Health and Social Care Act 2012 Integration of Council Health and Care functions with the NHS 		
Operational Responsibilities	 Surveillance of population health Covid defences Development and implementation of health and well-being strategies Information, advice and guidance Supportive communities Adults' public health services 	 Children's public health services [working with the Cabinet Member for Children and Young People] Better Care Fund Plan Reablement and rehabilitation services Fostering integration with the NHS 	

Project Responsibilities	Development of the Integrated Care System